

# WARMING CENTER

## **Santa Cruz Warming Center Program Plan and Protocols (work in progress)**

This plan establishes The Warming Center Program and the Protocols that guide its operation.

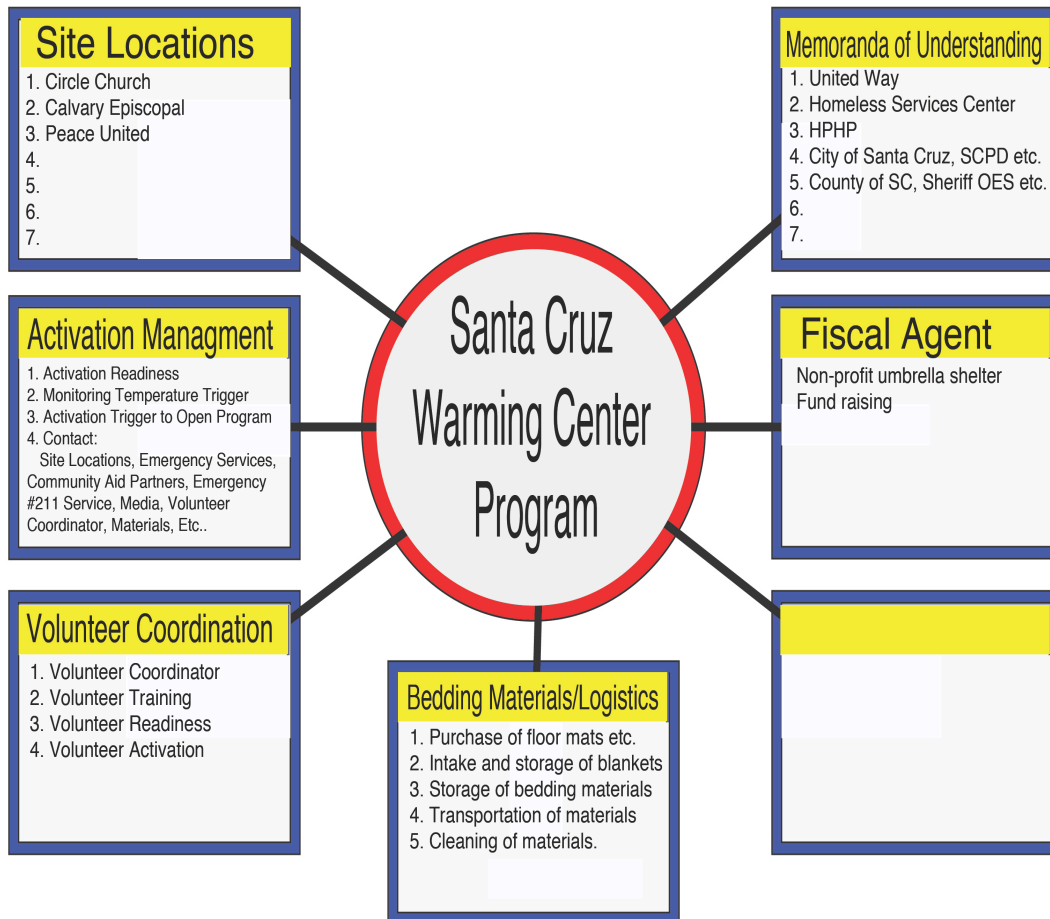
A **warming center** is a short-term emergency shelter that operates when temperatures or a combination of precipitation, wind chill, wind and temperature become dangerously inclement. Their paramount purpose is the prevention of death and injury related to exposure to the elements including acute trauma from falling objects such as trees. A more prevalent emergency which warming centers seek to prevent is **hypothermia**, the risk for which is aggravated by factors such as age, alcohol consumption, and homelessness.

In 2013 Santa Cruz County experienced 10 consecutive days with 32 degrees or less. The **Cal OES Contingency Plan for Extreme Cold/Freeze Emergencies** states that Warming Centers should be open when there is a National Weather Service forecasts of 3 consecutive nights of freezing or more. By that standard, Warming Centers should have been open last year.

At least 37 homeless people died outside in 2013 and many of those were from the effects of hypothermia. It is fair to say that many people would still be alive in Santa Cruz today if a Warming Center Program had been enacted earlier.

Following the cold snap, a meeting was called to discuss the possibilities of establishing a warming center in Santa Cruz. This meeting produced a group of citizens (The Warming Group) who continued to meet and plan what is now the Santa Cruz Warming Center Program.

**We agree that no one freezes in Santa Cruz.**



**The above diagram is a tentative representation of the WCP.**



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## Elements of the Warming Center Program

### *Activation Phases*

#### *Phase 1 Seasonal Readiness*

Seasonal readiness occurs during the months of November to February in order to prepare for and maintain a state of increased readiness.

- Create or Refresh Memoranda of Understanding (MOU) with key stakeholders such as hall owners, local governments, police, homeless services etc.
- Verify best modes of contact for emergency services and media to alert the public about eminent Warming Center (seek OES assistance with this).
- Release pre-scripted warming center news blurb to all media outlets to be broadcast when an alert is issued.
- Review of existing plan and protocols.
- Identify facilities that can be used for warming centers and contact facility owners.
- Verify availability of current warming center site locations and update location contact information.
- Distribute 211 Emergency Hotline wallet-size card to areas where homeless people are served and/or congregate.
- Initiate awareness campaign for the Warming Center Program 211 Emergency Hotline.
- Orientation and training of Volunteers (in conjunction with Homeless Services Center)
- Establish and maintain link with Office of Emergency Services OES and National Weather Service NWS for weather alerts.
- Inventory of floor pads and bedding materials.
- Fundraising.
- Develop and implement a plan that identifies potential site locations that are ADA compliant.
- Create and maintain warming center website and Facebook page to notify the public of locations and hours of operation of warming center program.
- Develop any additional materials including posters, flyers and media announcements.

#### *Phase 2 Cold/Freeze Alert*

This is a **Standby/Watch Alert** that is activated when temperatures begin to approach the *Activation/Temperature Threshold*. Phase 1 actions continue during this phase in anticipation of activating Phase 3 of this plan.

- **Standby/Watch Alert** is enacted due to local weather forecast nearing the *Temperature Threshold*.
- Notify Warming Center Program administrative partners, volunteers and WCP site location contacts about alert status.

### **Phase 3 Activation**

Warming Center **Activation** is called by the WCP administrator(s) following a local weather forecast that reaches or surpasses the *Temperature Threshold*.

- If the *Temperature Threshold* has been reached, the **Activation Alert** is called.
- Warming Center site location(s) are notified. Specific sites are identified for the specific nights of the alert.
- Volunteers are contacted, at least 2 per site location.
- **Activation Alert Communications**. Once it's clear which locations have been identified, the Warming Center **Activation Alert** is put out to all media, homeless services, local governments, police, sheriff, local aid agencies etc. **Ideally there is a county OES emergency system that issues a prime alert to the many parties.**
- United Way 211 emergency hotline is contacted to put out information including specific locations and times of Warming Centers will open and close.
- Floor pads and bedding are delivered to each site, if they aren't stored onsite.
- **Activation Alert** info is added to warming center website, Facebook page etc.
- Confirm that site location(s) are open and that location contacts are on site.
- Confirm that bedding materials have arrived at site location(s).
- Confirm that appropriate number of volunteers have begun arriving at the site location(s).
- Confirm that site location(s) are operating well. Offer back-up support.
- Following next morning closure, site location(s) are cleaned and locked.
- Confirm that site location(s) are clean.
- Confirm that materials have been cleaned and have been transported back to storage location if necessary.
- Conduct an analysis of program's use and operation following the Activation Phase.

### **Activation System**

#### **Activation Administrator**

The Administrator is responsible for managing the Warming Center Program.

#### **Responsibilities of the Administrator (unless otherwise specified)**

Phase 1

Phase 2

Phase 3

- Monitor the National Weather Service temperature forecasts (potential OES assistance).
- **Activation Alert Communications**
- Issue the **Activation Alert** once the *Temperature Threshold* has been reached. **(potential OES assistance)**
- Contact the following:
  - ✓ Warming Center site location(s)
  - ✓ United Way 211 emergency hotline
  - ✓ All media to issue activation alert
  - ✓ Aid agencies, local governments, police, sheriff etc.
  - ✓ Contact volunteers

## Activation Alert Trigger

### *Temperature Threshold (and/or Activation Algorithm).*

#### **Temperature Threshold:**

A forecast of **32 degrees or lower.**

The Warming Center Program currently has set the trigger temperature at 32 degrees Fahrenheit. This follows the **Cal OES Contingency Plan for Extreme Cold/Freeze Emergencies.**

*National Weather Service extreme cold/freeze warnings or wind chill warnings indicate weather conditions of extreme cold/freeze conditions that endanger human life with credible weather forecasts of extremely cold/freezing weather for more than three days. These weather conditions include low daytime temperatures accompanied by night temperatures of 32 degrees Fahrenheit, or less.*

From pg.10 of Cal OES Contingency Plan for Extreme Cold/Freeze Emergencies.

#### **Activation Algorithm (tentative):**

40 degrees + rain and high wind

40 degrees following several days of continuous rain

### *Weather data set researched by Warming Center Program*

Stacey Falls has collected weather data from the past several years and had compiled it in a Summary of Low Temperatures Spread Sheet. Below is how many nights, temperatures were at or below the 32 degree temperature threshold and would have triggered the opening of Warming Centers.

#### **From Summary of Low Temperatures Spread Sheet compiled for Warming Center Program by Stacey Falls**

##### Winter of 2009-2010

Number of days with a low temp of 25 degrees F: 0

Number of days with a low temp of 26 or less: 0

Number of days with a low temp of 27 or less: 0

Number of days with a low temp of 28 or less: 0

Number of days with a low temp of 29 or less: 2

Number of days with a low temp of 30 or less: 2

Number of days with a low temp of 31 or less: 4

Number of days with a low temp of 32 or less: 4

Number of days with a low temp of 33 or less: 4

Number of days with a low temp of 34 or less: 8

Number of days with a low temp of 35 or less: 11

Number of days with a low temp of 36 or less: 19

Number of days with a low temp of 37 or less: 25

Number of days with a low temp of 38 or less: 30

##### Winter of 2010-2011

Number of days with a low temp of 25 degrees F: 0

Number of days with a low temp of 26 or less: 0

Number of days with a low temp of 27 or less: 0

Number of days with a low temp of 28 or less: 0  
Number of days with a low temp of 29 or less: 0  
Number of days with a low temp of 30 or less: 4  
Number of days with a low temp of 31 or less: 6  
Number of days with a low temp of 32 or less: 7  
Number of days with a low temp of 33 or less: 10  
Number of days with a low temp of 34 or less: 15  
Number of days with a low temp of 35 or less: 20  
Number of days with a low temp of 36 or less: 25  
Number of days with a low temp of 37 or less: 35  
Number of days with a low temp of 38 or less: 44

Winter of 2011-2012

Number of days with a low temp of 25 degrees F: 0  
Number of days with a low temp of 26 or less: 0  
Number of days with a low temp of 27 or less: 0  
Number of days with a low temp of 28 or less: 0  
Number of days with a low temp of 29 or less: 3  
Number of days with a low temp of 30 or less: 6  
Number of days with a low temp of 31 or less: 7  
Number of days with a low temp of 32 or less: 12  
Number of days with a low temp of 33 or less: 13  
Number of days with a low temp of 34 or less: 20  
Number of days with a low temp of 35 or less: 27  
Number of days with a low temp of 36 or less: 56  
Number of days with a low temp of 37 or less: 59  
Number of days with a low temp of 38 or less: 70

Winter of 2012-2013

Number of days with a low temp of 25 degrees F: 1  
Number of days with a low temp of 26 or less: 1  
Number of days with a low temp of 27 or less: 2  
Number of days with a low temp of 28 or less: 2  
Number of days with a low temp of 29 or less: 3  
Number of days with a low temp of 30 or less: 3  
Number of days with a low temp of 31 or less: 8  
Number of days with a low temp of 32 or less: 26  
Number of days with a low temp of 33 or less: 28  
Number of days with a low temp of 34 or less: 39  
Number of days with a low temp of 35 or less: 47  
Number of days with a low temp of 36 or less: 55  
Number of days with a low temp of 37 or less: 65  
Number of days with a low temp of 38 or less: 75

Winter of 2013-2014

Number of days with a low temp of 25 degrees F: 1  
Number of days with a low temp of 26 or less: 2  
Number of days with a low temp of 27 or less: 4  
Number of days with a low temp of 28 or less: 6  
Number of days with a low temp of 29 or less: 7  
Number of days with a low temp of 30 or less: 8  
Number of days with a low temp of 31 or less: 8  
Number of days with a low temp of 32 or less: 12  
Number of days with a low temp of 33 or less: 15

Number of days with a low temp of 34 or less: 18  
Number of days with a low temp of 35 or less: 26  
Number of days with a low temp of 36 or less: 28  
Number of days with a low temp of 37 or less: 34  
Number of days with a low temp of 38 or less: 43

### **Alert Communications**

This is the set of phone numbers and contacts that are made as soon as an **Activation Alert** has been made and site locations have been confirmed. Alerts are given to the community at large, aid agencies, local governments and police and fire departments to facilitate the greatest amount of awareness that the Warming Center has been activated. The Warming Center Program is reaching out to the **County of Santa Cruz Office of Emergency Services** for help with some of this.

#### **Alert contacts include:**

- ✓ Homeless Services Center
- ✓ Homeless Persons Health Project
- ✓ All Media including print, TV, Radio, and internet
- ✓ Local Governments
- ✓ Sheriff's Dept., SCPD, SCFD, City Parks, etc.
- ✓ Hospitals, EMS
- ✓ 211 Emergency Information Hotline
- ✓ Warming Center Program website and Facebook page etc.

### **211 Emergency Warming Center Information Hotline**

This is the United Way information hotline.

Once a **Temperature Threshold** has been forecast the 211 Hotline is activated.

- Confirmation of Temperature Threshold forecast
- Contact all available Warming Center Locations.
- Once Locations are verified, locations will be added to 211's information system.

### **211 Wallet-sized Info Card**

WCP has produced a wallet-sized card to hand out throughout the year to maximize awareness of the program.

### **Outreach to community about the WCP and the 211 Emergency Hotline.**

To ensure that the most people possible know about the program, outreach to areas where homeless people congregate and to the general public is recommended.

#### **Outreach will include:**

Press Release to all media,  
Homeless Service Center  
Homeless Person's Health Project  
Churches  
Food kitchens  
Parks and downtown areas  
Local governments, Sheriff, SCPD, SCFD, EMS, Parks etc. etc.  
Homeless Garden Project  
Etc.



### **Warming Center Program Locations.**

The Warming Center Program has reached out (and continues to do so) to numerous locations in the Santa Cruz area including churches, community centers, city and county buildings, meeting halls etc.

### ***These locations have expressed a willingness to participate in the Warming Center Program***

- The Circle Church (Disciples of Christ) - Santa Cruz
- Calvary Episcopal Church - Santa Cruz
- First Christian Church (Disciples of Christ) – Watsonville

**The Warming Group continues to reach out to new locations.**

### **Volunteers**

The Warming Center Program is staffed by a group of local residents who've committed to go through a short training session and are willing to be on a list of on-call volunteers who, when an **Activation Alert** has been enacted, will be called to staff an overnight shift at a warming center site location. There may be a financial stipend for this.

### **Volunteer Coordinator**

This role is responsible for facilitating volunteer training, contacting the volunteers when the program is activated, and monitoring and supporting volunteers while the centers are open and staffed. There is also a responsibility that the site location is returned to its pre-use condition and that all floor pads and bedding are cleaned.

### **Volunteer Responsibilities**

- There will be at least two WCP volunteers per location, regardless of how many other persons there are representing the site location.
- There must be at least one WCP remaining in the space where guests are sleeping at all times.
- There may be a separate room or divided space for "locked down" personal property and one volunteer will organize and be responsible for this, while the other(s) remain in the larger room.
- The areas in and around the site location building should be patrolled on several occasions throughout the night, to ensure that the premises are safe and are not being occupied by either would-be guests of the WC or by those who were asked to leave for a rule violation.
- It critical that all volunteers enforce the Code of Conduct, ensuring that all guests and the space is safe.
- Volunteer Coordinator must be contacted immediately if there is any problem with any aspect of the program.
- If there is any danger to any individual while the WCP is active, SCPD must be contacted immediately.

### **Volunteer Training**

The Homeless Services Center has stated in interest in Volunteer Training, as they manage and train over-night staff at the Winter Shelter at the Armory. Chris Monteith of HSC has tentatively agreed to this and has attended WCP meetings and fundraisers.

### **Potential Sources of Volunteers**

WCP has a list of volunteers at the start of the 2014 cold season.

This program will require a solid list of trained volunteers; more than are necessary.

- Santa Cruz Volunteer Center  
1740 17th Ave Santa Cruz, CA 95062 Phone: 831-427-5070  
Email: [volunteer@scvolunteercenter.org](mailto:volunteer@scvolunteercenter.org) Christina Thurston
- The faith community.
- Homeless Services Center
- Homeless Garden Project
- UCSC

#### Materials: floor pads & bedding

WCP will offer floor pads and some bedding. Most site locations will have hard floor surfaces. Many people who sleep outside or in cars may not have their own bedding. It is a function of WCP to offer a clean and relatively comfortable pad to rest on and a clean blanket. WCP is appealing to the American Red Cross to help procure floor pads and/or cots, wool blankets, and pillows.

- **WCP has raised funds and has purchased 60 new floor pads.**

#### Materials Logistics

- Purchase of floor pads and bedding
- Bedding donation intake
- Storage of materials
- Transport of materials to site location
- Transport to storage
- Cleaning of bedding

#### Code of Conduct

It is necessary that all individuals volunteering for and using the WCP are safe. It is also very important that the facility and surrounding areas are not damaged. All laws must be obeyed and a good relationship with law enforcement must be forged and maintained in all aspects of WCP.

**Code of Conduct** From Egan Warming Center Eugene, Oregon:

- Keep center clean
- No weapons
- No drugs or alcohol
- No violence
- No smoking inside the center (facility rules regarding smoking supersede all)
- Guests are expected to be courteous to other guests and volunteers.

#### Memoranda of Understanding

It is important to have clarity within the relationships of the partners of the Warming Center Program. MOUs are drawn up and signed between WCP and all partners. Primarily with the site locations, with the volunteer training program, and with any governmental or aid agency working with the WCP.

#### Insurance

The Warming Center Program must carry its own liability insurance. The program is currently reviewing various policies.

## Liability

*Due to the fact that private providers may be used and/or needed to transport people to/from warming centers and other facilities during an extreme cold/freeze emergency, the issue of liability for these providers should be researched by the government agency coordinating the transportation and addressed in memoranda of understanding.*

From Cal OES Contingency Plan For Extreme Cold/Freeze Emergencies Appendix D, pg. 37

## Fiscal Agent

Warming Center Program has Fiscal Agent sponsorship from United Services Agency.

## Fundraising

The Warming Center has planned to operate in its first year with the financial support of fundraising events, online and community donation campaigns, and grant writing. It has already had one successful fundraising dinner to pay for a stock of floor pads.

## Financial

Tentative budget for winter 2014/15

\$15,500 Based on 3 locations, open 10 nights.

\$6000 Floor pads **ONE-TIME CHARGE**

\$2000 Overnight monitor stipends

2000 Administration salary

1000 Public relations materials

1000 Office space

1000 Office materials including cell/internet

500 Insurance

500 Laundry

1500 Contingency

## State and County Emergency Plans For Freezing Nights

### Contingency Plan For Extreme Cold/Freeze Emergencies December 2013

The plan describes state operations during extreme cold/freeze-related emergencies and provides guidance for state agencies, local government and non-governmental organizations (NGOs) in the preparation of their extreme cold/freeze emergency response plans and other related activities.

### Phase 3 – Extreme Cold/Freeze Emergency

- National Weather Service extreme cold/freeze warnings or wind chill warnings indicate weather conditions of extreme cold/freeze conditions that endanger human life with **credible weather forecasts of extremely cold/freezing weather for more than three days. These weather conditions include low daytime temperatures accompanied by night temperatures of 32 degrees Fahrenheit, or less.**  
From pg. 10 Contingency Plan For Extreme Cold/Freeze Emergencies
- **Appendix D: Vulnerable Populations Include**
  - Homeless
  - Persons with mental illness/disabilities
  - Individuals with drug or alcohol addictions
  - Persons who are economically challenged

- Persons who are socially isolated
- Persons who do not speak english

**Phase 1 actions include:**

**Warming Centers: Local Activity**

**Transportation to Warming Centers**

- Develop a transportation working group consisting of public, private, volunteer and service organizations to identify and develop a transportation component and procedures to ensure vulnerable populations are provided transportation to warming centers, including wheelchair accessible transportation.
- Identify ways for people with disabilities to notify appropriate authorities when transportation to warming centers is needed.

*County and local government may have variety of resources within their jurisdiction to use in the movement of people during an extreme cold/freeze event. Transportation service systems specifically for people with disabilities and older adults need to be integrated into all evacuation and warming center (sheltering) plans. Agreements should be developed between local governments and transportation providers in advance of an event, and should include crossing jurisdictions for mutual aid assistance. Disability and older adult transportation service providers should become routine partners in emergency planning. Agreements should be made with providers in advance of an event when possible.*

From Cal OES Contingency Plan For Extreme Cold/Freeze Emergencies Appendix E, Pg. 39

**Phase 2 actions include:**

**Local activity**

**Awareness**

- Volunteer and service organizations, private sector, faith-based organizations, medical and care facilities, schools representatives and law enforcement and fire personnel are put on notice to be prepared to contact vulnerable populations. Pg. 26
- Local agencies collaborate to identify any unanticipated needs or problems

**Phase 3 actions include:**

- Mobilizing Warming Centers - Obtain identification of the warming center locations, including senior centers, community centers, shopping malls, churches and other potential warming centers. Pg. 19
- Quickly identify gaps in contacts, especially with vulnerable populations, warming stations and transportation. Pg. 19
- “Notification actions” – notices at grocery stores, hospitals, community centers, doctor’s offices and homeless shelters. Pg. 19
- Contact county mental health directors and licensed facilities to ensure that they have all necessary information regarding locations of warming centers and access to staying warm tips. Pg. 20

**Local activity**

- Identify facilities that can be used for warming centers and contact facility owners. pg. 25
- Activate warming centers and direct public buildings to provide warming center areas to those in need as appropriate. Pg. 26

- **Request state activation of state warming centers (fairgrounds etc.) in the vicinity as needed.**

#### **Appendix H: State Dissemination of Public Information**

*Regardless of the method used, increased readiness efforts must begin when extreme cold/freeze temperatures are forecast rather than when they arrive. Preparedness at the state level will be a statewide effort coordinated by Cal OES to include media spots, meetings and fairs that include circulation of pre-event preparedness materials to facilities and groups who have close contact with vulnerable populations. These events, meetings, fairs and conferences will include state, local, private and non-governmental organizations to include community and faith-based as well as volunteer and service organizations. Discussion groups at these events will assist in fine-tuning and targeting materials. It will also assist in developing community-based partnerships to assist in the active phases during extreme cold/freeze events. This also provides an opportunity to develop additional materials focused on the target audience and identify additional delivery methods, review and update plans and procedures. As the extreme cold/freeze condition increases, keep in mind the following assumptions.*

- *Different climates exist among the various areas in the state and persons are acclimated best to the climate in which they live.*
- *Local governments are the first responders in emergencies and request aid through a hierarchical mutual aid process under SEMS when necessary.*
- *Cal OES will rely on the operational areas through their county health departments to determine the activation levels at which specific activities will be undertaken.*

From Cal OES Contingency Plan For Extreme Cold/Freeze Emergencies Appendix H, Pt. 42

#### **Seasonal Approach**

*Public information functions will address this potential event in a similar manner as it addresses floods, earthquakes and heat waves; in other words, a seasonal approach. The process will involve an "extreme cold/freeze conditions awareness campaign" initiated with media support during the months of November to February, or earlier in the event of forecasted extreme cold/freeze conditions. Public information should correspond to and be a component of each phase and each warning level issued. Public information messages will consistently reinforce what state and local partners and firstresponders receive in communications from key state agencies. Messages will also be made available in alternate formats to ensure that the people with visual and hearing impairments receive disability and culturally appropriate materials:*

- *Extreme cold/freeze conditions safety awareness (for all populations, including workers).*
- *Extreme cold/freeze conditions safety health tips.*
- *When to use 911 and hospital emergency departments.*
- *Advocacy of checking on family, friends and neighbors.*
- *Availability of resources nearby for assistance and respite.*

#### **Outreach by State and Local Agencies**

*Public information should include the use of mass media as well as community education strategies such as:*

- *Sending notification and prevention tips through schools, businesses and associations and disability and senior service providers.*
- *Posting public information tips at hospitals, medical offices, grocery stores and community centers.*
- *Additional outreach to parks and recreation, coaches and outdoor activity venues, senior and day care centers and organizations serving non-English speakers.*

All collateral materials and messages would be coordinated with collaborating California state agencies that have roles and responsibilities in the protection of public health and safety.

**Free Media**

Public Service Announcements (PSAs)

Media advisories

Press releases

Opinion page editorials and guest columns

Guest spots on news programs, public affairs shows, talk shows, etc.

Events for the administration and community events/expos as feasible

Web sites with resources (Cal OES/other state agencies; updated as needed / Extreme Cold/Freeze Emergency Portal-Cal OES website)

Press conferences and news briefings

**Partnerships**

Partner with private sector businesses on promotional campaigns.

Partner with disability and senior service organizations on extreme cold/freeze conditions safety awareness outreach materials.

Partner with utility companies on extreme cold/freeze conditions safety awareness outreach materials.

Partner with local governments on regional promotions.

From Cal OES Contingency Plan For Extreme Cold/Freeze Emergencies Appendix H, Pg. 43

**California Office of Emergency Services News Room (WEBSITE)**

Due to this extreme cold, Cal OES and partnering agencies have opened **Warming Centers** all across the State to assure the people of California have a dwelling to stay warm.

Partnerships with various participating counties.

**Nevada County (1)**

**Placer (2)**

**Sacramento (6)**

**San Joaquin (16)**

**Tuolumne (2)**

**Madera (9)**

**Riverside (4)**

**Santa Barbara (4)**

**Ventura (12)**

## **Los Angeles**

A Winter Shelter Program is available for seniors and those looking for a place to stay warm. **1,491 beds are available** at sites in communities throughout the City and County of Los Angeles.

Locations and transportation information can be found by calling the LA County Information line at 2-1-1 and on the [Los Angeles Homeless Services Authority](#)'s website.

**Santa Cruz:** There have been no requests for state assistance.

<https://caloesnewsroom.wordpress.com/2013/12/04/baby-its-cold-outside/>

**December 01, 2014 11:36 am** The centers will be open from 6 p.m. to 6 a.m.

As a pacific storm moves into California this week, the Santa Barbara County Office of Emergency Management has opened warming centers at the following locations around Santa Barbara County:

### **Unitarian Society of Santa Barbara**

### **First Congregational Church**

### **Peace Lutheran**

[http://syvnews.com/lompoc/news/local/warming-centers-open-in-santa-barbara-county/article\\_6cef9fa4-300a-5328-acf2-ae2655225354.html](http://syvnews.com/lompoc/news/local/warming-centers-open-in-santa-barbara-county/article_6cef9fa4-300a-5328-acf2-ae2655225354.html)

In response to continued nighttime temperatures in the upper 20s, the **City and County of Sacramento, coordinated by the County Office of Emergency Services,**

<http://www.saccounty.net/news/latest-news/Pages/County-and-City-of-Sacramento-Open-Warming-Center.aspx>

## **Countywide Strategic Planning to Prevent, Reduce & Eventually End Homelessness, March 2014-March 2015**

Topic Areas: Safety for All & Interim Measures

### ***Strategies and programs***

*Create a network of Warming Centers – providing people with safe shelter during times of dangerous weather conditions.*

### **Warming Center Program**

Administrator: Brent Adams

831-234-9848 email: [compassionman@hotmail.com](mailto:compassionman@hotmail.com)

Officers: Stacey Falls, Nancy Krusoe, Summer Vanslager, Brent Adams

This document was compiled and written by Brent Adams December 16, 2014